







### Insights, mobility challenges and solutions

**12 November 2019** 

Host: Fiona Murchie, Managing Editor, Relocate Global

#### Panel:

Laura Levenson, Director, Weichert Workforce Mobility Rohit Kumar, Jt Managing Director, Ikan Relocations, India Holly Creed, Global Mobility Manager, DXC Technology













### Insights, mobility challenges and solutions

**12 November 2019** 

Laura Levenson, Director, Weichert Workforce Mobility

Laura Levenson is a Global Practice Leader with Weichert. She leverages over twenty years of global workforce mobility experience to bring clarity to clients' most pressing talent deployment challenges and help them build stronger, more cost-effective programmes.

Laura has spent her entire professional career in global talent development, workforce mobility and assignment management consulting with special focus on change management, cross-cultural training, leading diverse teams, and program implementation. She has experienced expat life in the UK and China.







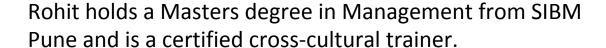


### Insights, mobility challenges and solutions

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#### Rohit Kumar, Jt Managing Director, Ikan Relocations, India

Rohit is based at Ikan's New Delhi office and is at the forefront of the mobility and relocation industry in India, having been involved in the business for over20 years. Prior to starting the IKAN business, he had gained experience working in diverse industries ranging from FMCG, automotive and the service sector.



In his own words, he has started the relocation business three times over the past twenty years and sold it once.









### Insights, mobility challenges and solutions

**12 November 2019** 

#### Holly Creed, Global Mobility Manager, DXC Technology

Holly is a global mobility professional with a proven track record of centralising and structuring worldwide global mobility teams through implementing innovative, streamlined and dynamic operating models, processes, policies and technology. She is able to build worldwide internal and external relationships to enhance a global mobility team's reputation.

She also presents and writes as a global mobility subject matter expert internationally, alongside co-founding her own global mobility forum, Next Gen GM.







### Agenda

- Why multinationals are expanding in India
- Insights and challenges
- India research: Propelling India Mobility
- How to support inbound assignees & business travellers
- Internal movement, domestic transfers, repatriation
- Future India and changes across mobility
- Managing Outbound Indian Workforce in brief
- Questions
- Resources

#### **General Information**

#### **Facts**

- Seventh largest country
- Second most populous country-Over 1.35 Billion
- Name "India" derived from the River Indus.
- Chess was invented in India
- Zero, Algebra, Trigonometry & Calculus originated in India
- More than a 1000 languages and dialects. 22 Scheduled languages
- Second largest English speaking nation.
- Second largest Muslim population nation.



#### **Diversity**

Hindus: 79.60%

Muslims: 14.20%

Christians: 2.34%

Sikhs: 1.87%

Buddhists: 0.77%

D Jains: 0.41%

Parsi: 0.06%

Others: 0.75%



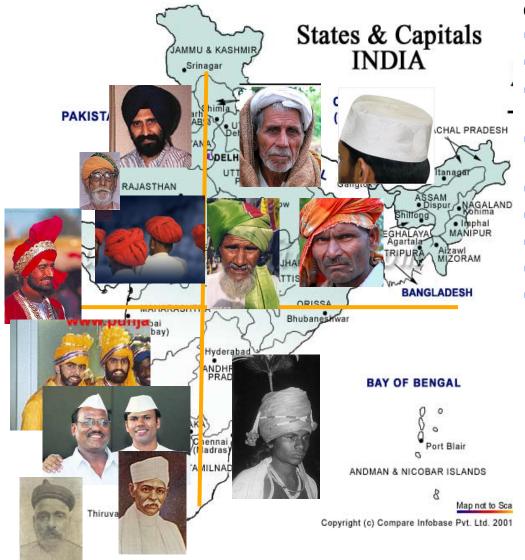
### India - A cultural Superpower

#### **STRENGHTS**

- World's leading IT & ITES service provider
- Fastest growing economy in the world
- 5% population speaks English.
- Emerging as the most liberal economy in the world.
- Ease of doing business
   63<sup>rd</sup> position.

#### **CULTURAL DIFFERENCES**

- Time management.
- Indirect Communication styles
- Space Constraints
- Hierarchical society
- Group dependency



#### **CHALLENGES**

- Bureaucracy
- Worker discipline
- Complex tax structures
- Antiquated legal system.
- Poor infrastructure
- Corruption
- Literacy
- Poverty
- Population

#### **OPPORTUNITIES**

- Make in India initiative
- Stable Government
- Young, educated workforce
- Fiscal controls
- Hard working population
- Infrastructure focus

### Relocation Challenges

Bureaucracy

Travel Time & Traffic

**Cultural & Language Barriers** 

Poor Infrastructure

Literacy rate

**Antiquated Legal System** 

Corruption

Time Management

#### Noise and Air Pollution

Personal Space

- Unaccompanied programs are not recommended
- ½ day programs are not productive due to distances and traffic conditions
- Foreigners need to be registered with FRO / FRRO within 14 days of arrival
- Most cities need Foreigners to complete additional police/ tenant verification upon lease being signed
- Form C process mandatory at temporary housing and after lease is signed for permanent housing
- O Trailing spouses are not allowed to take up employment (can do voluntary work which does not involve compensation)
- Local transportation is a big challenge.
- O Hiring and managing household help and personal drivers can be challenging as well as a great help. A two edged sword.
- Un organised Real estate market No formal certification or regulatory bodies for Real estate agents.
- Lease registration requirements.
- Working with Indian landlords / day to day tenancy management and issues
- Poor quality / untrained Handymen services no certifications, training and regulatory bodies existing
- Frequent Health issues due to pollution Noise and Air pollution.
- Extreme Weather conditions
- Culture, Communication and Language barriers.

India has hundreds of problems and millions of solutions

Kailash Satyarthi



### **Housing Risk Areas**



- Highly unorganized & non-regulated real estate market
- No pricing index nor price controls for properties
- Online listings are often misleading & posted to attract customers
- ⊙ Rents usually not pre negotiated − 5 − 10 % negotiation possibilities
- Primarily a Landlords' market- they determine the rental
- Demand used to outstrip supply- gradually being checked
- Proximity to office/ school is recommended due to traffic conditions
- 1 and 5 bedroom properties are rare. 2 bedroom units are scarce
- Properties are not "staged" for showing
- Wiring of funds / moneys from overseas risky and not recommended.
- Unfurnished housing market.
- No standard lease templates or terms all up to negotiations and dependent upon local practices
- Landlords usually not cooperative
- Minimum commitment and lease termination requirements
- High security deposits sometimes up till ten months of deposits and even more in certain markets







### **Quick Poll**

- Do you see volumes of international moves into India increasing? Y/N
- Do you see volumes of international moves out of India increasing? Y/N
- Do you see volumes of domestic moves increasing? Y/N



### Scope

# Weichert Workforce Mobility

R

# What's different about this research?

Leverages client input, assignee perspectives, and survey results

- Hotspot relocation destinations: Bangalore, Mumbai, and Delhi
- Interview input from current and former assignees, clients and prospects
- Survey findings

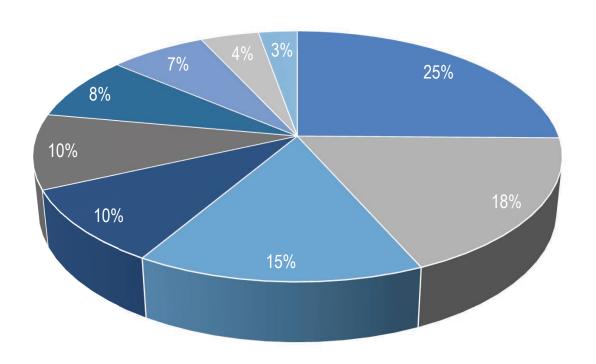
talent and mobility management
data analytics
employee support topics including education and international
schools

#### R

### **Survey Participants**

### **Industry Breakdown**





- Technology, Telecommunications, Computer
- Manufacturing, Engineering, and Construction
- Professional Services, Consulting, Accounting, Outsourcing
- Consumer Products, Food and Beverage
- Financial Services, Banking, and Insurance
- Transportation and Aeronautics
- Energy, Petroleum, Gas, Chemicals, Utilities, and Mining
- Retail, Entertainment, and Restaurants
- Medical, Pharmaceuticals, Medical Devices,
   Biotechnology and Health Related Organizations





### **Trends**

# Over the Next 3 Years, volume will....



	INCREASE	DECREASE	STAY THE SAME
New Hires	49%	4%	30%
Rotations	32%	9%	37%
Domestic Transfers	34%	5%	38%
Domestic Assignments	28%	4%	32%
Short Term International Assignment	59%	7%	24%
Long Term International Assignment	24%	29%	36%
Sequential Assignments	14%	13%	34%
Permanent International Transfers	53%	12%	27%
Repatriations	31%	9%	50%

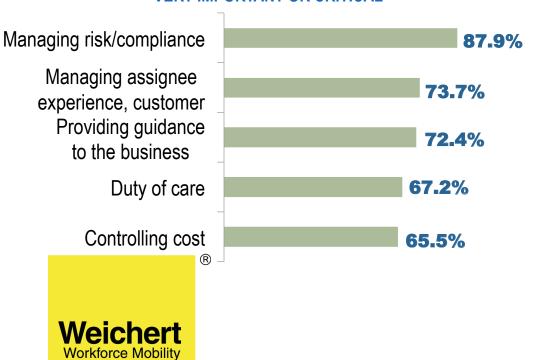




### India Mobility Owner Priorities and Focus

### FOR EMPLOYEES WHO MANAGE RELOCATION IN INDIA THE FOLLOWING FUNCTIONS WERE IDENTIFIED AS

**VERY IMPORTANT OR CRITICAL** 



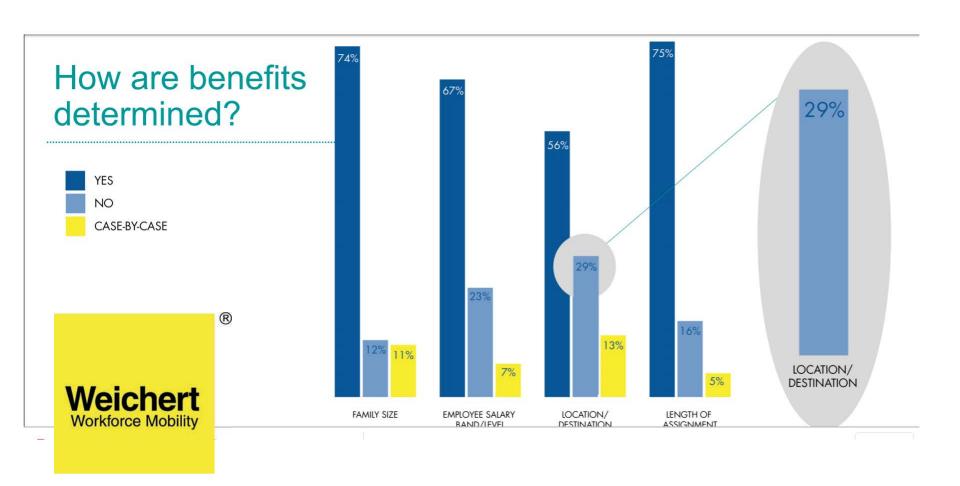
# "TOP STEPS" BEING TAKEN TO IMPROVE THESE FUNCTIONS

Better defining purpose of assignment	58%
Adding flexibility to the mobility program offerings	57%
Reducing the number of contact points	57%
Improving role of technology and self- service options	48%





### India Mobility Owner Priorities and Focus





### **The Global Mobility Professional's Perspective**



#### **DXC TECHNOLOGY GLOBAL MOBILITY REMIT**

#### **ASSIGNMENTS**

#### **COMMUTERS**

 Frequent cross border travelers

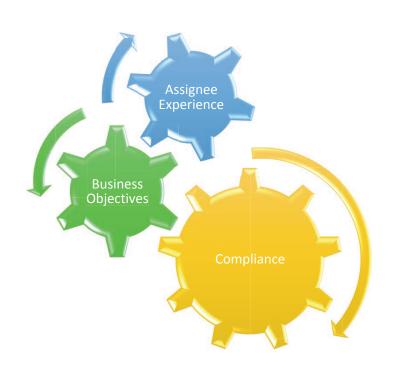
#### **PERMANENT TRANSFER**

- One way international Transfer
- Localization

#### **BUSINESS VISITORS**

 Business Visitor Tracking and Compliance

#### **DXC TECHNOLOGY GLOBAL MOBILITY FOCUS**







### **Personal Perspective**



An Assignment to India is an amazing opportunity but requires careful planning by both the business management and Global Mobility to avoid potential career and life threatening pitfalls to an employee and their family.

### REMEMBER INDIA IS STILL CONSIDERED A HARDSHIP LOCATION!

- Remember to ensure all employees are aware of health and safety
- Remember to ensure all employees have access to money and are aware of their compliance obligations





## Main Destination cities - India











### **Future India and Changes across Mobility – Panel Discussion**

Laura Levenson, Director, Weichert Workforce Mobility Rohit Kumar, Jt Managing Director, Ikan Relocations, India Holly Creed, Global Mobility Manager, DXC Technology













### Managing a mobile outbound Indian Workforce

Policy, demographics and challenges

Benefits and support most valued by the Indian assignment population

Leadership perspectives

Future policy design





### Questions from today's webinar audience

Answered by our panel of experts:

Laura Levenson, Director, Weichert Workforce Mobility Rohit Kumar, Jt Managing Director, Ikan Relocations, India Holly Creed, Global Mobility Manager, DXC Technology













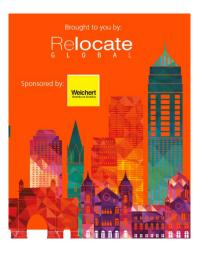
### **RESOURCES**

# Further reading Report:

Propelling India Mobility: Challenges, trends and best practice

### Relocateglobal.com

Global Mobility Toolkit
India Section
Relocate magazine
Relocate Extra – e-newsletter













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Request the presentation slides

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#### **Think Relocate Awards 2020**

It is time to start thinking about your winning entry.

Entries open January – March 2020

Gala Awards Dinner, Tuesday, 12 May 2020 at The Tower of London

See the video of last year's winners

Contact us at awards@relocatemagazine.com







### **Festival of Global People**

Tuesday, 12 May 2020



Join us for at the Tower of London to explore the challenges and opportunities of managing and supporting global teams

See highlights of 2019 Festival



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